## How to Increase QA Accuracy

## Agenda

Roles of Patient Access QA

Education Training
Career Opportunities
Reports


Revenue Cycle starts with Patient Access


## Patient Access Roles in the Emergency Room

- Typically, Patient Access is paid minimum wage.
- Entry level applicants with limited work or healthcare experience.
- Exposure to ED environment of illness, drugs, trauma, death.
- Work in a fast paced and unpredictable environment
- Safety


## Expectations:

- Customer Service
- Compliance for EMTALA, HIPAA, NOPP, Patient Rights \& Responsibilities, Fraud and Abuse, Red Flags Rule, Medical Record Numbers, PHI, Surrogate Decision Makers, Government regulated forms, Advanced Directive's, MSPQ
- Demographics, insurance, referrals, authorizations, admission notification, scheduling, Medicaid and Charity applications
- Accurate data entry for a clean claim
- Cash Handling


## Patient Access Impact

- The national turnover rate is $40 \%$
- Turnover is costly: Hiring and onboarding costs, loss of revenue, costs to patient, delay in patient care, Press Ganey scores, reports, denials.
- Who depends on Patient Access?

The patient - to bill timely with no penalties (collection, fees, denials)
Physicians/Business Services - to process claims and payment arrangements
UR/CM - to coordinate hospital transfers or nursing home placement
Ambulance - to process their billing claims
Outside Physicians, Anesthesiologist, Radiology, Lab - to contact patient with test results, appointments and to process their billing claims

Collection Agency - to contact patient for collection


| Green | Patient Access |
| :---: | :---: |
| Blue | HIM/Coding |
| Orange | Charge Master/Department |
| Yellow | System Generated |
| Pink | Billing |

## Role of ED Patient Access Representative



Obtain ID and Insurance cards

Complete L\&l, Crime Victim forms

## Role of Insurance Specialist

Works in the ED with
Patient Access
Representative


Verify and allocates insurance

QA the Patient Access Representative data

## Benefits of Workflow Structure

U. Insurance updates to focused group
(7) Can be implemented for any size of hospital

- Eliminates stress of patient facing staff allocating Self pay or wrong insurance

Co Career opportunities for entry level staff

Decrease in denials and increase in revenue

## QA - 98\% Accuracy

## INSURANCE SPECIALIST

QA the Patient Access
Representative data elements, forms, signatures, PCP, patient portal email real time

Completes Excel spreadsheet of errors

## ED SUPERVISOR

- QA the Insurance Specialist insurance entry next business day Once 98\% QA accuracy is achieved, monitor for sustainability

Review errors daily with staff
QA rate given weekly

## QA Elements

1. UB-04 or 1500 FL
2. Compliance
3. Pre - Registration data, insurance, authorization
4. Scheduling Accuracy
5. MSP

| Metric | Measurement | Target | Actual |
| :---: | :---: | :---: | :---: |
| Pre-Registration <br> authorizations | \# of pre-registered <br> encounters | $100 \%$ |  |
| Scheduling accuracy | \# of scheduled <br> encounters | $100 \%$ |  |
| Insurance Allocation | \# of encounters | $100 \%$ |  |
| Form Signatures | Percentage (\%) | $100 \%$ |  |

## Customer Service

## Observation Forms


$>$ AIDET
> Phone etiquette

## Procedures

$>$ Use of Red Rules
>Registration elements

## Compliance

>EMTALA
$>$ Scripting to explain forms

## Department Standards

- Dress Code
>Work Area


## Patient Access Data Collection

Does your staff know your organization and department goals?
Collect data that supports goals and of value?

## Goal/Objective:

> ED: Email patient portal, Form Signatures, QA rate Referrals: \# Internal Referrals, \# External Referrals, Capacity Scheduling: \# of scheduled encounters, Capacity Pre-Registration: QA, Pre-Reg completion Financial Coordinator: \# of referrals, Converted to Medicaid, Pending Medicaid, Not eligible for Medicaid

Data Collection Methodology: How will data be collected?
Reports, Manual audit, Edits
Review Quarterly data for trends, improvements, course corrections

## Orientation - what does it include?



```
Conduct training in a
learning environment
Onboarding program offers consistency
Preceptors (SME) and
Supervisors participate
in training
Solo assessment at end of training
Assess at 30,60,90
days
```


## ED Orientation

|  |  | ED Agenda |  |
| :--- | :--- | :--- | :--- |
| Date | Time | Preceptor | Topic |
| Day 1 | $8: 00-9: 30$ |  | Customer Service - AIDET |
|  |  |  | PAS Standards |
|  | $10: 00-12: 00$ |  | Tour and Introductions, Dept operations |
|  | $12: 00-12: 30$ |  | Lunch |
|  | $12: 30-4: 30$ |  | Compliance, Equipment |
|  |  |  | Review |
| Day 2 | $8: 00-8: 30$ |  | Cerner Functionality |
|  | $8: 30-12: 00$ |  | Panch |
|  | $12: 00-12: 30$ |  | Collections |
|  | $12: 30-4: 30$ |  | Review |
|  |  |  | Workflows |
| Day 3 | $8: 00-8: 30$ |  | Lunch |
|  | $8: 30-12: 00$ |  | Solo Assessment |
|  | $12: 00-12: 30$ |  |  |
|  | $12: 30-4: 30$ |  |  |
|  |  |  |  |

## Orientation Checklist

| Patient Access Services ED Orientation Checklist |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Employee: |  |  |  | Hire Date: $\qquad$ Transfer Date: |
| Topic | Date Trained | Employee Initials | Preceptor Initials | Comments |
| Department Operations |  |  |  |  |
| PAS Standards |  |  |  |  |
| Kronos/Clocking |  |  |  |  |
| Work Schedule |  |  |  |  |

## Preceptors - Subject Matter Experts

Identify your SME's to participate in onboarding new hires and resource for existing staff.

Offers career growth
Identify criteria to be a SME
Offer training class to learn how to train, role expectations, advantages


| Revenue Cycle | Provide a learning opportunity for clinic and hospital |
| ---: | :--- |
| Retreat | staff |
|  | Education topics: |
|  | $>$ Compliance |
|  | $>$ Insurance 101 |
|  | $>$ L\&I, Crime Victims, MVA |
|  | $>$ Customer Service |
|  | $>$ Referrals \& Authorizations |
|  | $>$ POS Collections |
|  | $>$ Billing |

## Create Learning Opportunities

Offer AAHAM
certifications

Promote growth and opportunities

Create a career, not
a foot in the door

- Create teams based on responsibilities and expertise.
- Cross train and job shadow
- Create Insurance Resource Book
- Quick Reg Resource guide
- Project involvement


## Career <br> Opportunities

## 1 st Level - No Insurance knowledge

- Patient Access Representative


## $2^{\text {nd }}$ Level - Insurance knowledge

- Insurance Specialist
- Patient Check In
- Pre-Registration
- Clinic Receptionist


## 3rd Level - Insurance, Authorization

- Admission Notification
- Financial Coordinator
- Referrals
- Scheduling


# Thank you 

Colleen Wentz

509-949-9759

